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Characteristics of Wholesale Trading Companies

CARE Ratings defines wholesale trading companies as companies engaged in large-volume trading of basic commodities, such as agricultural commodities, edible commodities, garments, metals/ precious metal, chemicals, oil / energy, etc. Generally, the trading entities hold the inventory for mercantile trade and the value addition undertaken on inventory for trade is minimal in nature, resulting in thin operating margin. The inventory and receivables constitute majority of the assets of wholesale trading companies resulting into high working capital intensity. Trading entities may also have logistical assets (like silos, warehouses, storage tanks, port facilities, etc.) for holding inventory or creating last mile connectivity.

Rating Methodology

CARE Ratings (CARE) has a standard methodology for credit rating of companies belonging to the Service sector. It encompasses an assessment of the various risk factors which could potentially affect the credit risk of an entity such as: economy and industry risk analysis, business risk, financial risk and management quality. However, considering the size and diversity of the service sector, CARE has devised methodologies specific to various industries within the sector. These methodologies attempt to point out factors, over and above those mentioned in the broader methodology devised for the service sector, which are considered while analyzing entities belonging to a particular industry. The additional factors considered by CARE, along with their analytical implications, while arriving at the rating of an entity that operates in the wholesale trading segment have been discussed below.

A. Management Evaluation

Management evaluation is one of the most important aspects of overall credit rating evaluation. CARE interacts with the management of the entity to understand the management's vision, focus and growth strategy. Management evaluation includes evaluation of composition of the Board, experience of the management in the industry, quality of accounts and nature of related party transactions, among others. Management's knowledge and past track record of managing the business during the commodity cycles are of paramount importance.



In case, if trading entities are part of conglomerates, the extent of linkages, support of parent company or group in terms of financial and/or operations is also analysed (refer to CARE's Methodology- Notching by factoring linkages in Ratings which is available on our website www.careratings.com).

For more details on management evaluation, please refer to CARE's 'Rating Methodology on Service Sector Companies' which is available on CARE's website.

B. Industry Risk Analysis

CARE Ratings' analysis of the industry risk focuses on the current industry scenario, demand-supply factors, the size of the industry, key players in the industry and competitive factors, cyclicality and seasonality associated with the industry, among others. Depending upon the commodity traded, the regulatory risk becomes one of the prominent risks for companies engaged in the trading of essential commodities. There have been numerous instances when government has imposed the restriction on free trade of certain agro-commodities so as to maintain the pricing and availability in the domestic market. Similarly, import duties have often been changed in favor of domestic industry incumbents. CARE analyses the current regulatory framework and also tries to ascertain the value at risk in case the regulatory stance changes in short or medium term.

C. Business Risk Analysis

Commodity and geographic diversification

CARE Ratings undertakes a detailed study of the traded commodities portfolio and the geographical presence of the entity being rated.

Generally, the entities having diversification in terms of product portfolio and geography are viewed favorably as it insulates them from regional demand supply issues, and economic cycles in a particular product or market.

CARE favorably views the entities where the concentration in trading portfolio is less. However, the concentration risk can be alleviated for entities that are dealing in commodity catering to particular segment of customer (i.e. established niche). Typically, these are sole traders associated with global producers of niche commodity and catering to specific commodity needs of downstream customers or there are entry barriers in terms of knowledge of trading.



Size and Market Position

Generally, entities with demonstrated track record of efficiently dealing in multiple commodities and having large scale of operations are viewed favorably since they are considered better equipped to withstand any external shocks.

For assessing a trading entity, relative size in terms of its Total Operating Income, and Retained earnings (Tangible Networth base) is important criteria, mainly because it indicates the entity's competitive position and ability / cushion to sustain the sudden economic downturn. It is believed that large-size trading entities have higher market share, which enables them to have relatively superior bargaining power with both suppliers and customer enabling them to earn relatively better trading margins over the period. The better trading and risk management systems help trading companies during the high price volatility scenario.

Relationship with Suppliers & Customers and diversity

Generally, the commodity traders enjoy long-standing relationship with both commodity suppliers and commodity consumers. In some cases, traders also enter into the formal agreement with commodity suppliers so as to have the consistent stream of commodity supply. Depending upon the market conditions, the effect of formal agreement may be beneficial or otherwise. CARE assesses the impact of all such formal agreements on business profile of trading entity.

CARE assesses the supplier concentration risk arising out of limited number of suppliers. The risk is particularly evident during supply disruptions at supplier's end, where trading entity has to rely upon spot purchases to cater its customer commitments, exposing it to the price volatility risk. Concentration of customer is also viewed negatively as it indicates the entity's dependency on less number of customers. Customer concentration also indicates the limited bargaining power of trading entity against its customers.

Supply Chain Infrastructure

Despite limited value addition to the product, wholesale traders are key link in the value chain, and depending upon the commodities traded and counterparties catered to, traders operate with varied degree of business integration. CARE Ratings evaluates the supply chain infrastructure in terms of the integrated distribution, warehouse and transportation systems, as these factors have a direct bearing on the operational efficiencies and hence the profitability and sustainability of the trader.

Although CARE favorably factors in the extent of integration, it also critically assesses the extent of investment made / required and return generated on those investments in terms of



competitive advantage achieved. As a result, traders achieving business integration with asset light model fare better as compared to the entities having asset heavy model.

Commodity Price fluctuation risk

Risk arising out of commodity price fluctuation is one of the key risks faced by the entities engaged in trading operations. The exposure of trading entities (on traded commodities) is either through physical stock or through financial derivatives. The risk of exposure can be mitigated through back-to-back sales orders or by taking the hedging position on exchanges. CARE believes the entities undertaking trading against confirmed orders or on a back-to-back basis have relatively lower exposure to commodity price fluctuation risk, as against those entities, which maintain an inventory position (stock and sale).

The pricing and hedging policies followed by the management and level of hedging (against both currency risks as well as commodity price risk) using forward or futures market is also an important factor for evaluating the market risks.

Inventory Risk:

As wholesale trading business is highly working capital intensive in nature, mainly on account of high level of inventory required to be maintained to ensure ready availability of stock, inventory management becomes important. Entities dealing in commodities with highly volatile prices or with long inventory holding period are expected to have a larger networth to absorb the impact of price decline. Besides, quality of inventory in terms of its ageing schedule (wherever critical) in the context of changing needs of the consumers or short product life cycle is analysed.

Counterparty Credit Risk

The entities with well laid out credit policies are more insulated from the counterparty risks. The credit policies can broadly cover limits on credit lines extended to counterparties, method of computation of credit limits, limits on trade volume, duration of contracts, etc. The number and profile of majority of customers (end-users or trader), track record of relationship with customers, credit rating of the customers, mode of collection of payments which can be either advance, against letter of credit or cash against documents and transactions with associate entities/affiliates are also analyzed in detail.

Foreign Currency (forex) risk

In case wholesale traders deal in foreign currency on account of exports, imports, investments, loans, advances or otherwise, an impact analysis of change in foreign exchange rates is conducted to check the impact of adverse fluctuations in foreign exchange rates on profitability of an entity. CARE Ratings takes into account the foreign exchange risk policy and hedging policy adopted by the entity to mitigate the foreign exchange risk. Entities having a consistent and conservative forex hedging policy are viewed positively during the analysis.



D. Financial Risk Analysis

CARE examines the past track record of income generation, size of operations, profitability levels, capital structure, operating cycle, dependence on working capital borrowings for operations, capital expenditure plans, off balance sheet items as well as understanding the accounting policies followed by the entities. In addition, projected financials as well as cash flows are also analyzed in detail.

As indicated earlier, CARE in its management discussion also tries to understand the leverage philosophy and growth strategies (organic / inorganic) of management which may impact the financial risk profile going forward.

Profitability

The profitability analysis consists of two factors, i.e., level of profitability and consistency in profitability. For analyzing the level of profitability, CARE uses Return on Capital Employed (RoCE) as key measure, and gross margins. RoCE is a more effective indicator as traders deploy the capital into inventories and earn out of the price / availability arbitrage, thus generating income on capital deployed (for traders, large part of their capital employed is deployed in net working capital) in business.

For analyzing the volatility in profitability, CARE analyses the historical trend in profitability indicators. It can be inferred that high volatility in profitability margin can be on account of the entity being engaged in unhedged speculative trade. This inference is to be further probed in comparison to the movement in profit margins of its industry peer group.

Capital structure and debt protection measures

As there is a low investment requirement for fixed asset creation, the trading entities usually have low long-term loans but higher working capital borrowings (using fund-based as well as non-fund-based limits). For analyzing financial leverage, CARE analyzes the ratios like Total Debt (Long + Short-term debt + Acceptances / non-fund-based facilities) to Tangible Networth (TNW), Total Debt to PBILDT, Total Outside Liabilities to TNW and Total Debt to Cash flow from Operations. CARE considers the creditors on Letter of credit / Acceptances as part of the total debt while calculating Total Debt for deriving leverage indicators. Entities with high leverage have low financial flexibility and are more susceptible to any downturn or external shocks as compared to others.

For analyzing the debt coverage indicators, CARE looks at the coverage indicators including Interest coverage, Term Debt/ Gross Cash Accruals (GCA), Total Debt/GCA and Debt Service Coverage Ratio (in case of repayment for long-term debt).



Liquidity and working capital management

CARE analyses liquidity factoring in the cash generating capability of entity as against the fixed obligation due during next 12 months, latest available unencumbered cash / investment balance, available unutilized bank lines or financial flexibility to raise the debt from capital markets.

CARE also analyses the trend in the operating cycle and Gross Current Asset days as it directly impacts the intensity of working capital borrowings. Elongating trend in operating cycle indicates that higher capital is being blocked in funding inventory or debtors. Furthermore, CARE also analyses the debtor realization track record by seeking granular data on debtor ageing.

CARE also looks into short-term liquidity indicators like current ratio.

For more details on Financial ratios, please refer to CARE's methodology on 'Financial Ratios-Non financial sector entities' which is available on CARE's website.

Conclusion

The rating outcome is ultimately an assessment of the fundamentals and the probabilities of change in the fundamentals. CARE's Rating Committee analyses each of the above factors to arrive at the overall assessment of credit quality of the issuer based on its holistic judgement.

[For previous version please refer 'Rating Methodology - Wholesale Trading' issued in November 2019]

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